

CAMRIN News

Edition 4

September 2020

In this edition:

Edition 4 of the Cheshire and Merseyside Radiology Imaging Network (CAMRIN) newsletter, features details about the organisations in the network, the projects that are being undertaken and their operational and clinical leads, highlighting areas where you could get involved. There's also the latest updates from the network and the six different programmes within it, as well as a job opportunity for a data analyst role that's being re-advertised on a higher banding.

Next edition:

In our next edition we will share the learning we've gathered from Trusts on the innovative ways of working they've implemented during the pandemic to improve areas such as patient care and service efficiency.

A message from David White, Clinical Lead for the CAMRIN

Welcome to September 2020's edition of the Cheshire and Merseyside Radiology Imaging Network's (CAMRIN) bulletin.

We are now entering Phase 3 of the NHS response to COVID-19. NHS England and NHS Improvement have set out the NHS priorities for this third phase. Our shared focus is on:

- A. Accelerating the return to near-normal levels of non-COVID health services, making full use of the capacity available in the 'window of opportunity' between now and winter.
- B. Preparation for winter demand pressures, alongside continuing vigilance in the light of further probable COVID spikes locally and possibly nationally.
- C. Doing the above in a way that takes account of lessons learned during the first COVID peak; locks in beneficial changes; and explicitly tackles fundamental challenges including: support for our staff, and action on inequalities and prevention.

For imaging this means:

- Ensuring that sufficient diagnostic capacity is in place in COVID-19 secure environments, including through the use of independent sector facilities, and the development of Community Diagnostic Hubs and Rapid Diagnostic Centres.
- Putting in place specific actions to support any groups of patients who might have unequal access to diagnostics.
- Fully restarting all cancer screening programmes. Alliances delivering lung health checks should restart them.

We have been told that our systems need to very swiftly return to at least 90% of their last year's levels of MRI/CT procedures, with an ambition to reach 100% by October.

A collaborative approach is the only way we can deal with the issues created by the pandemic. We are working closely with NHS England and Improvement and all Trusts within the network to ensure that CAMRIN's plan for phase 3 is meaningful and achievable.

Please take time to read through this issue of the bulletin, if you have any questions or suggestions for the network please contact joanne.morgan@liverpoolft.nhs.uk

Best Wishes

David White, Clinical Lead

Cheshire and Merseyside Radiology Imaging Network

Network Information

Trusts that form the Network:

Organisation	Clinical Director	Radiology Service Manager
Alder Hey Children's NHS Foundation Trust	Dr Caren Landes	Francesca Omar
The Clatterbridge Cancer Centre NHS Foundation Trust	Dr Chris Romaniuk	Linda Williams
Countess of Chester Hospital NHS Foundation Trust	Dr Gerry Doyle	Ruth Buckley
Liverpool Heart and Chest NHS Foundation Trust	Dr Marousa Ntouskou	Darren McGuinness
Liverpool University Hospitals NHS Foundation Trust	Dr Jane Belfield (Royal site) Dr Sumita Chawla (Aintree site)	Daniel Ordidge
Liverpool Women's NHS Foundation Trust		Marianne Harmer
Mid Cheshire Hospital NHS Foundation Trust	Dr Richard Hawkins	David Stokes
Southport and Ormskirk Hospital NHS Trust	Dr Rajesh Gadela	David Moran
St Helen's and Knowsley Teaching Hospital NHS Trust	Dr Nabile Mohsin	Sue Conroy
The Walton Centre NHS Foundation Trust	Dr Kumar Das	Yvonne Shanks
Warrington and Halton Hospitals NHS Foundation Trust	Dr Nusrat Alam	Mark Jones
Wirral University Teaching Hospital NHS Foundation Trust	Dr Alex Haworth	Carol Wood

Projects and leads

If you have a specific interest in any of the projects named below or would like to put yourself forward for one of the operational or clinical lead roles marked as TBC (to be confirmed), please contact joanne.morgan@liverpoolft.nhs.uk to discuss getting involved.

Project	Manager	Operational Lead	Clinical Lead
Brainomix	Caroline Jacobs	Alexi Shenton	Dr Sacha Niven
Colorectal Pathway	Carol Cunningham	Gill Holroyd	Dr Latha Rajan & Dr Ashok Katti
Data Analytics	Iain McDonald	TBC	Dr Nusrat Alam
Digital Programme	Caroline Jacobs	TBC	Dr Vijay Kesavanarayanan
Gynae Pathway	Carol Cunningham	TBC	Dr Rebecca Wiles & Dr Ranjana Dwarkanath
Harmonisation of codes	Jo Morgan	Gill Holroyd	Dr Sumita Chawla
Higher Education Institutes Collaboration	Mark Brown	Gill Holroyd	Dr Sumita Chawla
HR Passport	Mark Brown	Gill Holroyd	Dr Sumita Chawla
Interventional Radiology	Amy Barton	Ruth Buckley	Dr Previn Diwakar
Joint Post Roles	Mark Brown	Gill Holroyd	Dr Sumita Chawla
Lung Pathway	Carol Cunningham	Gill Holroyd	Dr Philomena Cantrell
Other Ologies	Caroline Jacobs	Amy Freeman	Dr Ascanio Tridenti
PACS / RIS re-procurement	Caroline Jacobs	Yvonne Shanks	Dr Peter Rowlands
PACS reporting	Caroline Jacobs	TBC	Dr Peter Rowlands
Procurement	Angela Gaskell	Yvonne Shanks	TBC
Prostate Pathway	Carol Cunningham	Gill Holroyd	Dr Jane Belfield
Radiology Reporting Collaboration	Amy Barton	Linda Williams	Dr Meenal Abhyankar
Recruitment & Retention	Mark Brown	Gill Holroyd	Dr Sumita Chawla
Shared workflow	Caroline Jacobs	TBC	Dr Vijay Kesavanarayanan
Upper GI Pathway	Carol Cunningham	Gill Holroyd	Dr Mark Hughes

Network update

Cheshire and Merseyside Radiology Imaging Network (CAMRIN) programme management office (PMO) are continuing to deliver transformation with support from the Trusts within the network. We are working closely with regional teams to consider and understand new ways of working and what they mean for demand on imaging services.

We know that many departments have implemented innovative ways of working following the COVID-19 pandemic and we want to capture these developments and ensure they are shared across the network.

We are also working with NHS England and NHS Improvement on the regional Adopt and Adapt planning, this may include funding for capital equipment to support imaging services post COVID.

We were unsuccessful in finding a suitable candidate for the role of a Band 5 Information Analyst to support the exciting work CAMRIN are doing. However this means that we have had the opportunity to rethink the role to make it more attractive, please keep your eyes open for a part time Band 6 Information Analyst on NHS jobs, we are open to secondments if you or anyone you know would be interested. For more details before the job is advertised please contact: amy.barton@liverpoolft.nhs.uk

Have you or your department implemented new ways of working or new processes since the beginning of the COVID-19 pandemic?

Has this improved patient care, staff experience, service efficiency or quality?

Please share your experiences with CAMRIN so we can aid collaboration by sharing this learning across Cheshire and Merseyside.

If you have examples of how to reduce DNAs, best practice for infection control and prevention, implementing new care pathways and/or anything else that has supported the move to the 'new normal', please contact: joanne.morgan@liverpoolft.nhs.uk

Programme workstream updates

Cancer Optimal Pathway



As the initial pathways projects move towards closure, a full review of the objectives of the project, what has been achieved to date and what needs to happen going forward is underway.

Benefits include having the opportunity to agree on goals, share good practice and contribute towards optimisation of the imaging component of the pathways. Standardisation of exam codes, preparation and scanning protocols have taken place, so that patients will have consistent high quality examinations wherever they are undertaken in Cheshire and Merseyside.

A pathway for gynaecological cancers is currently being developed. As with all the pathways, it relies heavily on imaging to achieve an early diagnosis. Dr Rebecca Wiles from Liverpool University Hospitals is advising on the imaging component.

The Cheshire & Merseyside Cancer Alliance (CMCA) are working on the development of rapid diagnostic centres (RDCs), which can also be regarded as pathways for patients with specific or non-specific symptoms of cancer. It is vital that radiology is involved in the development of these pathways to ensure that processes are in place and that patients undergo the appropriate imaging investigations within timescales that bring about a rapid diagnosis.

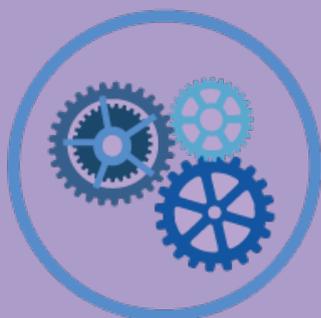
Clinical Transformation

Clinical Transformation is progressing well. The options appraisal process looking at the future model of out of hour's interventional radiology (IR) services in Cheshire and Merseyside, is continuing with the assistance of the Specialist Commissioners, to ensure that the impact any IR changes will have on other services is reviewed and discussed. This project will improve access to services for patients and support the limited workforce.



A survey for the 'Radiology reporting collaborative', which was distributed to all radiologists in the network has now closed, with some excellent responses and insight gathered into the proposed changes to radiology reporting in the region. A project team is in the process of being formed to drive this project, which will become the vehicle for increasing reporting capacity within the NHS.

Data Analytics



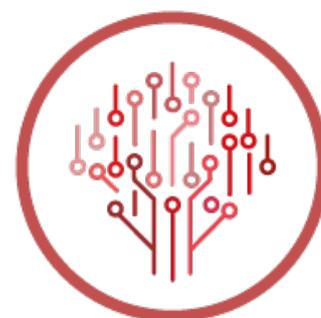
As a part of the work to understand the impact of COVID, the adjustment to the current situation and the potential requirements going forward, the capacity and demand work has been restarted and is being updated to reflect what is being described as the 'new normal'. This includes updating the previous version with new CT (computed tomography), as well as the introduction of MR (magnetic resonance) data that was due to be integrated before lockdown, and will include updated assets. This will involve re-engagement with sites to understand their current needs and how they can be met.

Work is being carried out in conjunction with wellbeing on a analytics dashboard covering operational KPIs (key performance indicators) and cancer KPIs for wellbeing sites. This is currently in the design phase and is being developed to complement the work carried out as part of the cancer optimal pathway implementation.

As mentioned above in the Network Update, a post has been advertised for a data analyst to expand the team to make the most of the growing amount of data produced by imaging departments.

Digital Delivery

During what is a very exciting time for the region, the digital programme is embarking on a quest to explore new opportunities to improve and enhance the radiology network, as it moves forward with the procurement process for its current picture archiving and communication system (PACS) and radiology information system (RIS) systems. All hands are on deck to fully consider what the network aspires to for the future of radiology and its role in reinforcing Cheshire and Merseyside's cross-site working.



The digital programme team are also in the process of supporting 'other ologies' teams across Cheshire and Merseyside, as they move ahead with a new solution for capturing and centralising their images, this will enable image sharing across services.

To improve patient experience the digital programme team are continually looking for new and innovative ways of working and will be investigating opportunities for the further use of artificial intelligence (AI) within the region to support this aim.

Finally, to move forward the PACS based reporting project, the digital programme team will be starting work around it in September 2020, at Liverpool Womens NHS Foundation Trust and Liverpool University Hospitals NHS Foundation Trust.

Procurement



The procurement programme is moving forward, with the 'Diagnostic Executive Oversight Group' endorsing a 12-month contract with '4 Ways' (a clinically led UK based teleradiology reporting house) for a fixed price for outsourcing of radiology reporting, for Trusts within the network.

The COVID-19 pandemic has impacted on the collaborative procurement of consumables due to capacity within procurement teams, however this will restart this month.

The review of maintenance and managed service contracts for imaging equipment across Cheshire and Merseyside is in its early stages. As part of this work, a proposal is in development, based on the suggestion that the first phase scope should only include low risk equipment.

Workforce & Quality



Workforce developments have taken some significant steps over the last month, with a collaborative piece of work being undertaken with the Northwest Higher Educational Institutions' (HEI's), on associate practitioner (AP) roles, advanced roles, leadership and management, apprenticeships, practical placements and staggered enrolment. Meetings around this work will continue over the next few months.

In addition, the team have now reached out to the North West Allied Health Professionals (AHP) Network for Health Education England (HEE), who have been helping to link them up with recruitment and retention initiatives, such as a programme called 'Step into Health', which is aimed specifically towards supporting the armed services community to access career opportunities available in the NHS.

The first recruitment and retention meeting is scheduled to take place in September and ahead of this, the workforce and quality team would like to express their gratitude to all those who've volunteered to be a part of the group.

In other news, HR passports, once introduced, will allow the free movement of staff between Trusts without cumbersome bureaucracy and the team have asked to be included in this trial. They are also looking at how to identify and understand the process of joint roles across the network.

All of the work being undertaken by the team ties in with the themes highlighted within the new '**We are the NHS: People Plan for 2020/21**', which was published on 30th July 2020.

What would you like to see in future editions?

We want you to get the most out of this C&M Radiology Imaging Network newsletter, so please get in touch with the Cheshire and Merseyside Health and Care Partnership Communications and Engagement team and let us know what you'd like to see included in future editions, or if you have any questions about the Radiology Imaging Network and the six workstreams within it, by emailing us at: cm.partnership@nhs.net.



cheshireandmerseysidepartnership.co.uk



@C_MPartnership